

## NTPC

### Performance Highlights

#### Quarterly performance (Standalone)

| Y/E March (₹ cr)       | 1QFY2013      | 1QFY2012      | % chg yoy   | 4QFY2012      | % chg qoq    |
|------------------------|---------------|---------------|-------------|---------------|--------------|
| <b>Net sales</b>       | <b>15,960</b> | <b>14,171</b> | <b>12.6</b> | <b>16,264</b> | <b>(1.9)</b> |
| Operating profit       | 3,631         | 2,866         | 26.7        | 3,939         | (7.8)        |
| OPM (%)                | 22.7          | 20.2          | 2.523       | 24.2          | (1.473)      |
| <b>Rep. Net profit</b> | <b>2,499</b>  | <b>2,076</b>  | <b>20.4</b> | <b>2,419</b>  | <b>3.3</b>   |

Source: Company, Angel Research

For 1QFY2013, on a standalone basis, NTPC reported a 20.4% yoy growth in its net profit to ₹2,499cr. The healthy performance on the bottom-line front came on account of a healthy 7.8% yoy growth in generation and higher commercial capacity resulting in an increase in the regulated equity. The company's coal stations reported a healthy plant availability factor (PAF) of 88.4% (89.9%) for the quarter, albeit lower on a yoy basis. However, gas based stations reported a higher PAF of 92.6% on a y-o-y basis.

**Top-line grows by 12.6% yoy:** NTPC reported a 12.6% yoy increase in its top-line to ₹15,960cr, aided by higher capacity. The plant load factor (PLF) of the coal based stations stood at 86.5%, down 40bp on a y-o-y basis. While power generation rose by 7.8% on a yoy basis, it was down by 2% on a q-o-q basis. The actual materialization of domestic coal stood at a high 98.3% in 1QFY2013, resulting in lower import of coal. The operating profit increased by 26.7% yoy to ₹3,631cr. During the quarter NTPC commercialized 2,300MW of capacity.

**Outlook and valuation:** We expect NTPC to register a CAGR of 14.9% and 8.6% in its top-line and bottom-line over FY2012-14E, respectively. Although, the company had healthy coal materialization during 1QFY2013, the maintainability of the same remains uncertain considering the domestic coal shortage situation. The lower PAF due to domestic coal shortage is expected to result in a fall in core RoE. The stock is currently trading at 1.7x FY2013E and 1.5x FY2014E P/BV. **We continue to remain Neutral on the stock.**

#### Key financials (Consolidated)

| Y/E March (₹ cr)  | FY2011        | FY2012E       | FY2013E       | FY2014E       |
|-------------------|---------------|---------------|---------------|---------------|
| <b>Net Sales</b>  | <b>57,418</b> | <b>64,958</b> | <b>74,111</b> | <b>85,789</b> |
| % chg             | 19.0          | 13.1          | 14.1          | 15.8          |
| <b>Net Profit</b> | <b>9,354</b>  | <b>9,812</b>  | <b>10,191</b> | <b>11,576</b> |
| % chg             | 5.8           | 4.9           | 3.9           | 13.6          |
| EBITDA (%)        | 22.8          | 22.3          | 23.2          | 23.6          |
| <b>EPS (₹)</b>    | <b>11.3</b>   | <b>11.9</b>   | <b>12.4</b>   | <b>14.0</b>   |
| P/E (x)           | 14.7          | 14.0          | 13.5          | 11.8          |
| P/BV (x)          | 2.0           | 1.8           | 1.7           | 1.5           |
| RoE (%)           | 14.0          | 13.6          | 12.9          | 13.5          |
| RoCE (%)          | 9.1           | 8.8           | 9.2           | 9.7           |
| EV/Sales (x)      | 2.8           | 2.7           | 2.6           | 2.4           |
| EV/EBITDA (x)     | 12.3          | 12.1          | 11.1          | 10.0          |

Source: Company, Angel Research

## NEUTRAL

|              |      |
|--------------|------|
| CMP          | ₹166 |
| Target Price | -    |

|                   |           |
|-------------------|-----------|
| Investment Period | 12 Months |
|-------------------|-----------|

#### Stock Info

|                    |         |
|--------------------|---------|
| Sector             | Power   |
| Market Cap (₹ cr)  | 137,122 |
| Net Debt (₹ cr)    | 38,277  |
| Beta               | 0.8     |
| 52 Week High / Low | 190/139 |
| Avg. Daily Volume  | 223,418 |
| Face Value (₹)     | 10      |
| BSE Sensex         | 17,198  |
| Nifty              | 5,216   |
| Reuters Code       | NTPC.BO |
| Bloomberg Code     | NTPC@IN |

#### Shareholding Pattern (%)

|                         |      |
|-------------------------|------|
| Promoters               | 84.5 |
| MF / Banks / Indian Fls | 7.8  |
| FII / NRIs / OCBs       | 4.0  |
| Indian Public / Others  | 3.7  |

| Abs. (%) | 3m  | 1yr   | 3yr    |
|----------|-----|-------|--------|
| Sensex   | 0.3 | (4.1) | 8.0    |
| NTPC     | 6.0 | (8.3) | (23.1) |

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**Exhibit 1: Quarterly Performance (Standalone)**

| Y/E March (₹ cr)               | 1QFY2013      | 1QFY2012      | % yoy       | 4QFY2012      | % qoq        | FY2012        | FY2011        | % chg       |
|--------------------------------|---------------|---------------|-------------|---------------|--------------|---------------|---------------|-------------|
| <b>Net Sales</b>               | <b>15,960</b> | <b>14,171</b> | <b>12.6</b> | <b>16,264</b> | <b>(1.9)</b> | <b>61,145</b> | <b>54,874</b> | <b>11.4</b> |
| Fuel Cost                      | 10,598        | 9,750         | 8.7         | 10,443        | 1.5          | 41,635        | 35,374        | 17.7        |
| (% of Sales)                   | 66            | 69            |             | 64            |              | 68            | 64            |             |
| Staff Costs                    | 791           | 691           | 14.5        | 896           | (11.8)       | 3,090         | 2,790         | 10.8        |
| (% of Sales)                   | 5             | 5             |             | 6             |              | 5             | 5             |             |
| Other Expenses                 | 941           | 865           | 8.8         | 812           | 15.9         | 3,275         | 5,126         | (36.1)      |
| (% of Sales)                   | 6             | 6             |             | 5             |              | 5             | 9             |             |
| <b>Total Expenditure</b>       | <b>12,329</b> | <b>11,305</b> | <b>9.1</b>  | <b>12,325</b> | <b>0.0</b>   | <b>48,001</b> | <b>43,289</b> | <b>10.9</b> |
| <b>Operating Profit</b>        | <b>3,631</b>  | <b>2,866</b>  | <b>26.7</b> | <b>3,939</b>  | <b>(7.8)</b> | <b>13,144</b> | <b>11,585</b> | <b>13.5</b> |
| OPM                            | 22.7          | 20.2          | 252         | 24.2          | (147)        | 21.5          | 21.1          | 38          |
| Interest                       | 499           | 374           | 33.4        | 487           | 2.5          | 1,712         | 1,423         | 20.3        |
| Depreciation                   | 760           | 641           | 18.6        | 736           | 3.3          | 2,792         | 2,486         | 12.3        |
| Other Income                   | 885           | 997           | (11.2)      | 768           | 15.2         | 3,686         | 4,374         | (15.7)      |
| <b>PBT (excl. Extr. Items)</b> | <b>3,256</b>  | <b>2,847</b>  | <b>14.3</b> | <b>3,484</b>  | <b>(6.6)</b> | <b>12,326</b> | <b>12,050</b> | <b>2.3</b>  |
| Extr. Income/(Expense)         | -             | -             | -           | -             | -            | -             | -             | -           |
| <b>PBT (incl. Extr. Items)</b> | <b>3,256</b>  | <b>2,847</b>  | <b>14.3</b> | <b>3,484</b>  | <b>(6.6)</b> | <b>12,326</b> | <b>12,050</b> | <b>2.3</b>  |
| (% of Sales)                   | 20            | 20            |             | 21            |              | 20            | 22            |             |
| Provision for Taxation         | 757           | 771           | (1.8)       | 1,065         | (28.9)       | 3,102         | 2,947         | 5.3         |
| (% of PBT)                     | 23.3          | 27.1          |             | 30.6          |              | 25            | 24            |             |
| <b>Reported PAT</b>            | <b>2,499</b>  | <b>2,076</b>  | <b>20.4</b> | <b>2,419</b>  | <b>3.3</b>   | <b>9,224</b>  | <b>9,103</b>  | <b>1.3</b>  |
| PATM                           | 16            | 15            |             | 15            |              | 15            | 17            |             |
| <b>EPS (₹)</b>                 | <b>3.0</b>    | <b>2.5</b>    |             | <b>2.9</b>    |              | <b>11.2</b>   | <b>11.0</b>   |             |
| <b>Adjusted PAT</b>            | <b>2,499</b>  | <b>2,076</b>  | <b>20.4</b> | <b>2,419</b>  | <b>20.4</b>  | <b>9,224</b>  | <b>9,103</b>  | <b>1.3</b>  |

Source: Company, Angel Research

**Exhibit 2: Actual vs. Angel estimates**

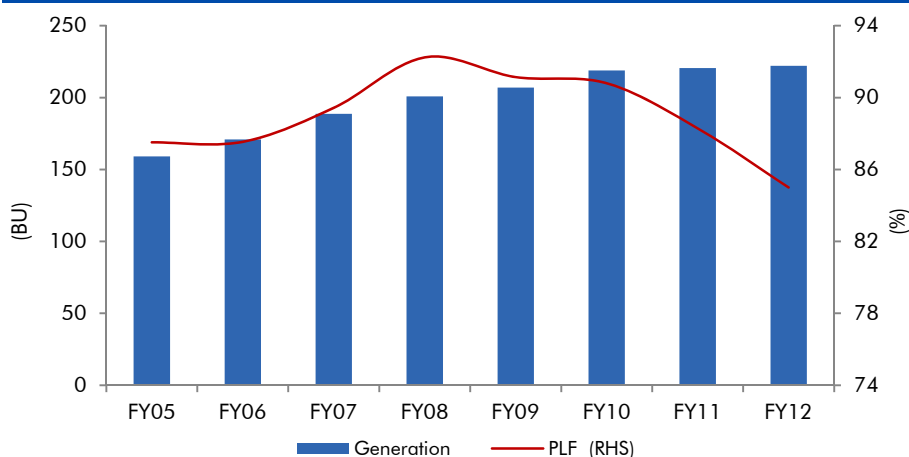
| (₹ cr)           | Actual | Estimates | Variation (%) |
|------------------|--------|-----------|---------------|
| Net Sales        | 15,960 | 16,584    | (3.8)         |
| Operating Profit | 3,631  | 4,146     | (12.4)        |
| OPM (%)          | 22.7   | 25.0      | (225)         |
| Rep. Net Profit  | 2,499  | 2,507     | (0.3)         |

Source: Company, Angel Research

### Operational highlights

During 1QFY2013, the PAF stood at 88.4% (89.9% in 1QFY2012) and 92.6% (89.8% in 1QFY2012) for coal and gas-based plants respectively. The company reported a 7.8% yoy growth in generation which has enabled the company to post an 11.7% yoy increase in generation revenue to ₹161901cr. The PLF of coal stations stood at 86.5% (86.8% 1QFY2012). Though the PLF has declined yoy, it is still much ahead of the all-India PLF of 73.98%. The PLF for gas based stations was lower at 64.6% on account of lower demand from the grid for regasified liquefied natural gas (RLNG) and Naphta based power (due to high cost).

### Exhibit 3: Operational performance



Source: Company, Angel Research

### Fuel supply

NTPC received 33.8mn tonne (mt) of domestic coal in 1QFY2013, as against 30.6mt in 1QFY2012. The materialization of coal against actual contracted quantity (ACQ) stood at 98.3% for the quarter. Due to improved coal availability, the company imported less quantity of coal. NTPC imported 2.8mt of coal during the quarter (vs 3.3mt in 1QFY2012).

To ensure fuel security, NTPC will award 12MMT of imported coal through direct tender. Direct award of import contract ensures 15%-23% savings in coal price. NTPC has received in-principle approval from the Ministry of Coal (MOC) for withdrawal of de-allocation of Chatti-Bariatu, Chatti-Bariatu (South) and Kerandari coal blocks. However, a formal withdrawal is awaited. The company has also received in-principle approval for allotment of additional coal blocks for four new projects of total 8460 MW capacity.

## Capacity addition

In 1QFY2013, NTPC commissioned 2,160MW capacity. The two units of 660MW at Solapur and Mauda have obtained all necessary approvals. NTPC also has all necessary permissions for three units of 660MW at Nabinagar, except for acquiring a small portion of land. Also, contract for thermal power project at Vindhychal has already been awarded. Currently, the company targets to add 4,170MW and 2,718MW during FY2013 and FY2014 respectively. The company estimates ₹20,995cr towards capex in FY2013.

## Analyst Meet highlights

- NTPC's debtor days as of 1QFY2013 stood at 32 days. The company indicated that it continues to realize almost 100% of its dues from state electricity boards (SEBs) in a stipulated time on account of revised incentive scheme. Overall coal consumption for 1QFY2013 stood at 36.5mt as against 33.9mt in 1QFY2012. The company indicated that materialization on ACQ of coal stood at 98.3% during the quarter.
- NTPC's average tariff of power continues to be lower than its peers. In 1QFY2013, the company's average tariff of power was 2.94/KW. This ensures least risk of power off-take in the sector.
- NTPC will import 12mt of coal (in addition to 4mt already awarded) through direct tender. The company also added that coal prices are lower by 15-23% when procured through a direct tender.
- NTPC incurred cumulative expenditure of ₹880cr till 1QFY2013 towards the development of six mines allotted to it. The company expects the captive coal mines to contribute ~37MMT of coal by FY2017.

## Investment arguments

**Capacity addition to drive future growth:** Going forward, NTPC's growth is expected to be driven by the huge capacity addition planned by the company. The company expects to add 4,170MW capacity in FY2013E and another 2,718MW in FY2014E. In all, the company targets to add ~14,038MW in the Twelfth Plan (FY2012-17).

**Earnings protected by the regulated return model:** NTPC, being a central public utility, is governed by the regulated return model. The CERC's regulations for FY2010-14 provide RoE of 15.5% on regulated equity. As per regulations, fuel costs are a pass-through, which protect the company from cost pressures due to increased fuel costs. NTPC has 85% of its overall output tied up under the long-term power purchase agreement (PPA) route (regulated returns), which ensures power off-take and stable cash flows thereof.

## Outlook and valuation

We expect NTPC to register a CAGR of 14.9% and 8.6% in its top-line and bottom-line over FY2012-14E respectively. Although the company had healthy coal materialization during 1QFY2013, the maintainability of the same remains uncertain considering the domestic coal shortage situation. A lower PAF due to domestic coal shortage is expected to result in a fall in the core RoE. The stock is currently trading at 1.7x FY2013E and 1.5x FY2014E P/BV. **We continue to remain Neutral on the stock.**

### Exhibit 5: Change in estimates

| (₹ cr)           | FY2013  |         |          | FY2014  |         |          |
|------------------|---------|---------|----------|---------|---------|----------|
|                  | Earlier | Revised | Var. (%) | Earlier | Revised | Var. (%) |
| Net sales        | 74,766  | 74,111  | (0.9)    | 86,549  | 85,789  | (0.9)    |
| Operating exp.   | 57,509  | 56,932  | (1.0)    | 66,268  | 65,549  | (1.1)    |
| Operating profit | 17,256  | 17,180  | (0.4)    | 20,281  | 20,240  | (0.2)    |
| Depreciation     | 3,747   | 3,747   | 0.0      | 4,387   | 4,387   | 0.0      |
| Interest         | 3,175   | 3,175   | 0.0      | 3,619   | 3,619   | 0.0      |
| PBT              | 13,499  | 13,422  | (0.6)    | 15,389  | 15,348  | (0.3)    |
| Tax              | 3,248   | 3,230   | (0.6)    | 3,780   | 3,770   | (0.3)    |
| PAT              | 10,249  | 10,191  | (0.6)    | 11,607  | 11,576  | (0.3)    |

Source: Angel Research

### Exhibit 6: EPS – Angel estimates vs. Bloomberg consensus

| Year/(₹) | Angel Est. | Bloomberg Consensus | Var. (%) over consensus |
|----------|------------|---------------------|-------------------------|
| FY2013E  | 12.4       | 12.4                | 0.0                     |
| FY2014E  | 14.0       | 14.1                | (0.7)                   |

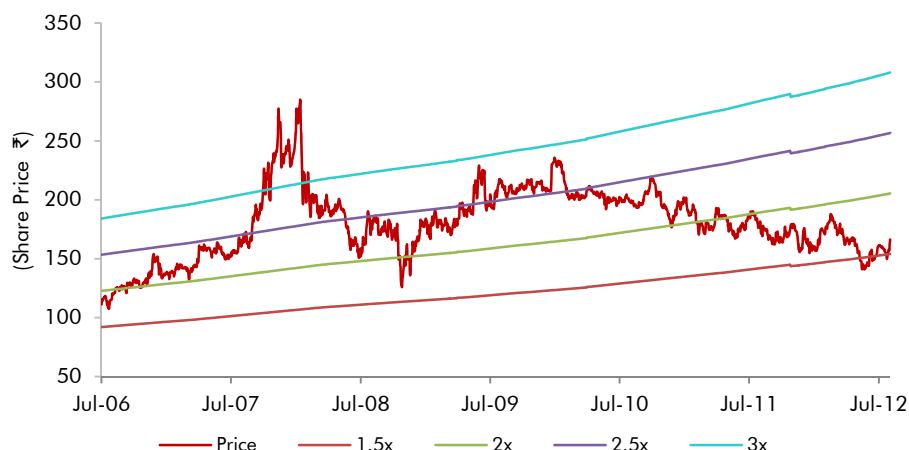
Source: Bloomberg, Angel Research

### Exhibit 7: Recommendation summary

| Company | Reco.      | CMP (₹) | Tgt. price (₹) | Upside (%) | FY14E P/BV (x) | FY14E P/E (x) | FY2012-14E EPS CAGR (%) | FY14E RoCE (%) | FY14E RoE (%) |
|---------|------------|---------|----------------|------------|----------------|---------------|-------------------------|----------------|---------------|
| CESC    | Accumulate | 302     | 342            | 13.4       | 0.6            | 6.4           | 3.8                     | 8.5            | 10.6          |
| GIPCL   | Buy        | 66      | 77             | 17.5       | 0.6            | 6.0           | 13.9                    | 10.2           | 10.2          |
| NTPC    | Neutral    | 166     | -              | -          | 1.5            | 11.8          | 8.6                     | 9.7            | 13.5          |

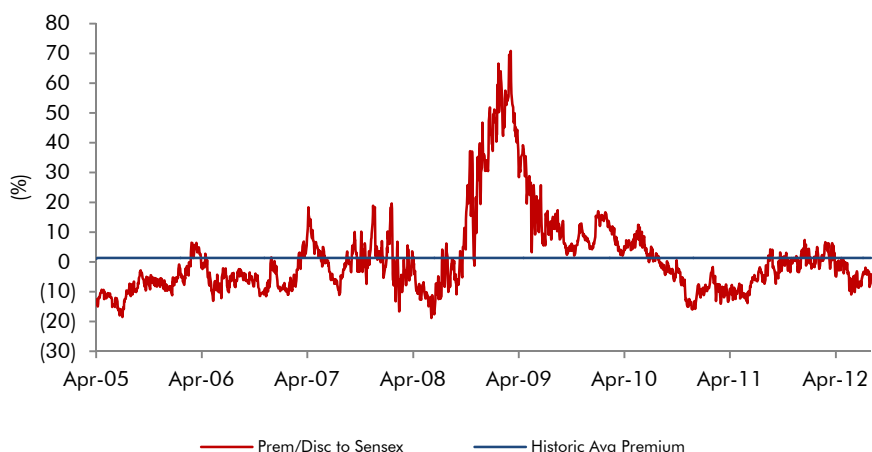
Source: Angel Research

**Exhibit 8: One-year forward P/BV**



Source: BSE, Company, Angel Research

**Exhibit 9: Premium/Discount to Sensex P/E**



Source: BSE, Company, Angel Research

**Company Background**

Established in 1975, NTPC is India's largest power generation company. NTPC has an installed capacity of 36,014MW (including 3,364MW under JVs), spread across 28 power stations. The company's capacity has grown by 6,790MW over FY2007-11. The company envisions being a 75,000MW company by FY2017. NTPC enjoys healthy operational efficiency and has consistently reported high PLF of ~90% compared to all-India PLF of ~75%.

**Profit and loss statement (Consolidated)**

| Y/E March (₹ cr)                   | FY2009        | FY2010        | FY2011        | FY2012        | FY2013E       | FY2014E       |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total Operating Income</b>      | <b>44,245</b> | <b>48,231</b> | <b>57,418</b> | <b>64,958</b> | <b>74,111</b> | <b>85,789</b> |
| % chg                              | 14.5          | 9.0           | 19.0          | 13.1          | 14            | 16            |
| <b>Total Expenditure</b>           | <b>33,702</b> | <b>35,156</b> | <b>44,302</b> | <b>50,453</b> | <b>56,932</b> | <b>65,549</b> |
| Net Raw Materials                  | 27,347        | 30,188        | 36,414        | 43,303        | 49,108        | 56,621        |
| Other Mfg costs                    | 3,823         | 2,446         | 4,965         | 3,900         | 4,302         | 4,979         |
| Personnel                          | 2,533         | 2,523         | 2,922         | 3,250         | 3,522         | 3,949         |
| <b>EBITDA</b>                      | <b>10,544</b> | <b>13,075</b> | <b>13,117</b> | <b>14,506</b> | <b>17,180</b> | <b>20,240</b> |
| % chg                              | (7.6)         | 24.0          | 0.3           | 10.6          | 18.4          | 18            |
| (% of Net Sales)                   | 23.8          | 27.1          | 22.8          | 22.3          | 23.2          | 23.6          |
| Depreciation & Amortisation        | 2,495         | 2,894         | 2,720         | 3,107         | 3,747         | 4,387         |
| <b>EBIT</b>                        | <b>8,049</b>  | <b>10,180</b> | <b>10,397</b> | <b>11,399</b> | <b>13,433</b> | <b>15,853</b> |
| % chg                              | (12.6)        | 26.5          | 2.1           | 9.6           | 18            | 18            |
| (% of Net Sales)                   | 18            | 21            | 18            | 18            | 18            | 18            |
| Interest & other Charges           | 2,144         | 2,078         | 2,493         | 2,135         | 3,175         | 3,619         |
| Other Income                       | 3,402         | 2,947         | 4,488         | 3,873         | 3,165         | 3,115         |
| Share in profit of Associates      | -             | -             | -             | -             | -             | -             |
| <b>Recurring PBT</b>               | <b>9,307</b>  | <b>11,049</b> | <b>12,393</b> | <b>13,137</b> | <b>13,422</b> | <b>15,348</b> |
| Extraordinary Expense/(Inc.)       | -             | -             | -             | -             | -             | -             |
| <b>PBT (reported)</b>              | <b>9,307</b>  | <b>11,049</b> | <b>12,393</b> | <b>13,137</b> | <b>13,422</b> | <b>15,348</b> |
| Tax                                | 1,215         | 2,211         | 3,044         | 3,323         | 3,230         | 3,770         |
| (% of PBT)                         | 13.1          | 20.0          | 24.6          | 25.3          | 24            | 25            |
| <b>PAT (reported)</b>              | <b>8,092</b>  | <b>8,838</b>  | <b>9,348</b>  | <b>9,814</b>  | <b>10,192</b> | <b>11,578</b> |
| Less Minority Interest             | -             | (0.0)         | (5.2)         | 1.9           | 2             | 2             |
| <b>PAT After Minority Interest</b> | <b>8,092</b>  | <b>8,838</b>  | <b>9,354</b>  | <b>9,812</b>  | <b>10,191</b> | <b>11,576</b> |
| % chg                              | 8.3           | 9.2           | 5.8           | 4.9           | 3.9           | 13.6          |
| (% of Net Sales)                   | 18.3          | 18.3          | 16.3          | 15.1          | 14            | 13            |
| <b>Basic EPS (₹)</b>               | <b>9.8</b>    | <b>10.7</b>   | <b>11.3</b>   | <b>11.9</b>   | <b>12.4</b>   | <b>14.0</b>   |
| <b>Fully Diluted EPS (₹)</b>       | <b>9.8</b>    | <b>10.7</b>   | <b>11.3</b>   | <b>11.9</b>   | <b>12.4</b>   | <b>14.0</b>   |
| % chg                              | 8.3           | 9.2           | 5.8           | 4.9           | 3.9           | 13.6          |

**Balance sheet (Consolidated)**

| Y/E March (₹ cr)            | FY2009        | FY2010         | FY2011         | FY2012E        | FY2013E        | FY2014E        |
|-----------------------------|---------------|----------------|----------------|----------------|----------------|----------------|
| <b>SOURCES OF FUNDS</b>     |               |                |                |                |                |                |
| Equity Share Capital        | 8,246         | 8,246          | 8,246          | 8,246          | 8,246          | 8,246          |
| Reserves & Surplus          | 51,706        | 55,993         | 61,053         | 67,196         | 73,718         | 81,625         |
| <b>Shareholders' Funds</b>  | <b>59,951</b> | <b>64,239</b>  | <b>69,298</b>  | <b>75,442</b>  | <b>81,963</b>  | <b>89,871</b>  |
| Minority Interest           | 166           | 279            | 485            | 485            | 485            | 485            |
| Total Loans                 | 38,823        | 43,844         | 50,392         | 60,392         | 71,392         | 81,392         |
| Deferred Tax Liability      | 0             | 230            | 672            | 672            | 672            | 672            |
| <b>Total Liabilities</b>    | <b>98,940</b> | <b>108,592</b> | <b>120,847</b> | <b>136,991</b> | <b>154,512</b> | <b>172,420</b> |
| <b>APPLICATION OF FUNDS</b> |               |                |                |                |                |                |
| Gross Block                 | 64,741        | 71,527         | 79,210         | 87,400         | 105,400        | 123,400        |
| Less: Acc. Depreciation     | 29,776        | 32,723         | 34,346         | 37,453         | 41,200         | 45,587         |
| <b>Net Block</b>            | <b>34,966</b> | <b>38,804</b>  | <b>44,863</b>  | <b>49,946</b>  | <b>64,199</b>  | <b>77,812</b>  |
| Capital Work-in-Progress    | 30,929        | 37,682         | 44,855         | 57,665         | 61,665         | 64,665         |
| Goodwill                    | 1             | 1              | 1              | 1              | 1              | 1              |
| <b>Investments</b>          | <b>11,696</b> | <b>11,778</b>  | <b>8,357</b>   | <b>7,357</b>   | <b>6,357</b>   | <b>5,357</b>   |
| Current Assets              | 33,486        | 33,215         | 38,045         | 37,918         | 38,840         | 41,820         |
| Cash                        | 17,250        | 16,053         | 17,860         | 14,758         | 12,343         | 11,062         |
| Loans & Advances            | 9,006         | 6,549          | 7,875          | 8,909          | 10,238         | 11,937         |
| Others                      | 7,230         | 10,614         | 12,311         | 14,251         | 16,259         | 18,821         |
| Current liabilities         | 12,137        | 12,908         | 15,274         | 15,896         | 16,549         | 17,235         |
| <b>Net Current Assets</b>   | <b>21,349</b> | <b>20,307</b>  | <b>22,771</b>  | <b>22,021</b>  | <b>22,290</b>  | <b>24,585</b>  |
| Mis. Exp. not written off   | -             | 20             | -              | -              | -              | -              |
| <b>Total Assets</b>         | <b>98,940</b> | <b>108,592</b> | <b>120,847</b> | <b>136,991</b> | <b>154,512</b> | <b>172,420</b> |

**Cash flow statement (Consolidated)**

| Y/E March (₹ cr)                 | FY2009         | FY2010          | FY2011         | FY2012E         | FY2013E         | FY2014E         |
|----------------------------------|----------------|-----------------|----------------|-----------------|-----------------|-----------------|
| Profit before tax                | 9,307          | 11,049          | 12,393         | 13,137          | 13,422          | 15,348          |
| Depreciation                     | 2,495          | 2,894           | 2,720          | 3,107           | 3,747           | 4,387           |
| Chg in WC & other adj.           | (2,782)        | 408             | (2,839)        | (2,354)         | (2,686)         | (3,577)         |
| Less: Other income               | 3,402          | 2,947           | 2,590          | 3,873           | 3,165           | 3,115           |
| Direct taxes paid                | 2,566          | 2,799           | 3,044          | 3,323           | 3,230           | 3,770           |
| <b>Cash Flow from Operations</b> | <b>3,052</b>   | <b>8,606</b>    | <b>6,639</b>   | <b>6,694</b>    | <b>8,089</b>    | <b>9,273</b>    |
| (Inc)/ Dec in Fixed Assets       | (11,344)       | (14,009)        | (13,736)       | (21,000)        | (22,000)        | (21,000)        |
| (Inc)/ Dec in Investments        | 1,751          | (82)            | 3,420          | 1,000           | 1,000           | 1,000           |
| Other income                     | 3,402          | 2,947           | 2,590          | 3,873           | 3,165           | 3,115           |
| <b>Cash Flow from Investing</b>  | <b>(6,192)</b> | <b>(11,144)</b> | <b>(7,726)</b> | <b>(16,127)</b> | <b>(17,835)</b> | <b>(16,885)</b> |
| Issue of Equity                  | -              | -               | -              | -               | -               | -               |
| Inc./(Dec.) in loans             | 8,508          | 5,022           | 6,548          | 10,000          | 11,000          | 10,000          |
| Dividend Paid (Incl. Tax)        | 3,478          | 3,682           | 3,654          | 3,669           | 3,669           | 3,669           |
| Others                           | -              | -               | -              | -               | -               | -               |
| <b>Cash Flow from Financing</b>  | <b>5,030</b>   | <b>1,340</b>    | <b>2,894</b>   | <b>6,331</b>    | <b>7,331</b>    | <b>6,331</b>    |
| Inc./(Dec.) in Cash              | 1,890          | (1,198)         | 1,807          | (3,102)         | (2,416)         | (1,281)         |
| <b>Opening Cash balances</b>     | <b>15,361</b>  | <b>17,250</b>   | <b>16,053</b>  | <b>17,860</b>   | <b>14,758</b>   | <b>12,343</b>   |
| <b>Closing Cash balances</b>     | <b>17,250</b>  | <b>16,053</b>   | <b>17,860</b>  | <b>14,758</b>   | <b>12,343</b>   | <b>11,062</b>   |



### Key ratios

| Y/E March                       | FY2009 | FY2010 | FY2011 | FY2012E | FY2013E | FY2014E |
|---------------------------------|--------|--------|--------|---------|---------|---------|
| <b>Valuation Ratio (x)</b>      |        |        |        |         |         |         |
| P/E (on FDEPS)                  | 16.9   | 15.5   | 14.7   | 14.0    | 13.5    | 11.8    |
| P/CEPS                          | 13.0   | 11.7   | 11.4   | 10.6    | 9.8     | 8.6     |
| P/BV                            | 2.3    | 2.1    | 2.0    | 1.8     | 1.7     | 1.53    |
| Dividend yield (%)              | 2.5    | 2.7    | 2.7    | 2.7     | 2.7     | 2.7     |
| EV/Sales                        | 3.3    | 3.2    | 2.8    | 2.7     | 2.6     | 2.4     |
| EV/EBITDA                       | 13.9   | 11.7   | 12.3   | 12.1    | 11.1    | 10.0    |
| EV / Total Assets               | 1.5    | 1.4    | 1.3    | 1.3     | 1.2     | 1.2     |
| <b>Per Share Data (₹)</b>       |        |        |        |         |         |         |
| EPS (Basic)                     | 9.8    | 10.7   | 11.3   | 11.9    | 12.4    | 14.0    |
| EPS (fully diluted)             | 9.8    | 10.7   | 11.3   | 11.9    | 12.4    | 14.0    |
| Cash EPS                        | 12.8   | 14.2   | 14.6   | 15.7    | 16.9    | 19.4    |
| DPS                             | 4.2    | 4.5    | 4.4    | 4.4     | 4.4     | 4.4     |
| Book Value                      | 72.7   | 77.9   | 84.0   | 91.5    | 99.4    | 109.0   |
| <b>DuPont Analysis</b>          |        |        |        |         |         |         |
| EBIT margin                     | 18.2   | 21.1   | 18.1   | 17.5    | 18.1    | 18.5    |
| Tax retention ratio             | 86.9   | 80.0   | 75.4   | 74.7    | 75.9    | 75.4    |
| Asset turnover (x)              | 0.6    | 0.6    | 0.6    | 0.6     | 0.6     | 0.6     |
| ROIC (Post-tax)                 | 9.3    | 9.4    | 8.0    | 7.6     | 7.7     | 7.9     |
| Cost of Debt (Post Tax)         | 5.4    | 4.0    | 4.0    | 2.9     | 3.7     | 3.6     |
| Leverage (x)                    | 0.6    | 0.7    | 0.7    | 0.8     | 0.8     | 0.9     |
| Operating ROE                   | 11.7   | 12.9   | 10.9   | 11.1    | 11.1    | 11.7    |
| <b>Returns (%)</b>              |        |        |        |         |         |         |
| ROCE (Pre-tax)                  | 8.8    | 9.8    | 9.1    | 8.8     | 9.2     | 9.7     |
| Angel ROIC (Pre-tax)            | 17.1   | 19.3   | 18.4   | 18.6    | 18.5    | 17.9    |
| ROE                             | 14.2   | 14.2   | 14.0   | 13.6    | 12.9    | 13.5    |
| <b>Turnover ratios (x)</b>      |        |        |        |         |         |         |
| Asset Turnover (Gross Block)    | 0.7    | 0.7    | 0.8    | 0.8     | 0.8     | 0.7     |
| Inventory / Sales (days)        | 26     | 26     | 24     | 24      | 25      | 25      |
| Receivables (days)              | 29     | 41     | 49     | 50      | 50      | 50      |
| Payables (days)                 | 114    | 130    | 116    | 113     | 104     | 94      |
| WC cycle (ex-cash) (days)       | 25     | 32     | 29     | 34      | 42      | 50      |
| <b>Solvency ratios (x)</b>      |        |        |        |         |         |         |
| Net debt to equity              | 0.4    | 0.4    | 0.5    | 0.6     | 0.7     | 0.8     |
| Net debt to EBITDA              | 2.0    | 2.1    | 2.5    | 3.1     | 3.4     | 3.5     |
| Interest Coverage (EBIT / Int.) | 3.8    | 4.9    | 4.2    | 5.3     | 4.2     | 4.4     |

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