

Hindustan Unilever

BSE SENSEX 17,481
S&P CNX 5,258

CMP: INR388

TP: INR340

Neutral

| | Bloomberg | HUVR IN | YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
|-----------------------|-------------------|---------|--------|-----------|---------|-------|---------|------|------|------|-------|-------|--------|
| | Equity Shares (m) | 2,159.5 | END | (INR M) | (INR M) | (INR) | GR. (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 52-Week Range (INR) | 393/265 | | 03/10A | 177,253 | 21,027 | 9.6 | -16.0 | 40.3 | 32.8 | 81.4 | 105.1 | 4.7 | 29.6 |
| 1,6,12 Rel. Perf. (%) | 8/46/46 | | 03/11E | 197,352 | 21,485 | 9.9 | 3.2 | 39.0 | 31.8 | 81.6 | 103.5 | 4.2 | 30.0 |
| M.Cap. (INR b) | 837.9 | | 03/12E | 229,205 | 25,379 | 11.8 | 18.1 | 33.0 | 25.3 | 76.6 | 99.5 | 3.6 | 24.7 |
| M.Cap. (USD b) | 17.0 | | 03/13E | 258,063 | 29,375 | 13.6 | 15.7 | 28.5 | 20.4 | 71.6 | 93.6 | 3.1 | 21.0 |

Key takeaways from post results conference call

- Consumer demand remains strong, with no signs of downtrading so far; premiumization trend continues.
- HUVR has increased innovation in Personal Care and Foods. It has re-launched *Lux* soap and *Vim Bar*.
- 21.8% sales growth in Soaps & Detergents has been driven by pricing. We estimate the pricing element at ~12% in Detergents and at 9-10% in Soaps. The management indicated that increase in prices does not indicate any let up in competitive intensity.
- 2QFY12 has witnessed various innovations, modern trade activation, rural expansion and benefits of an early Diwali which has boosted volume growth. HUVR has also reaped benefits of direct rural distribution expansion.
- HUVR's ad spends have been flat in 2Q and declined 8% in 1HFY12. Though ad spends have been cut in Soaps & Detergents, they are in line with the prevailing trends in the industry.
- Though input cost environment remains challenging, HUVR would be cautious in taking incremental price increases – it would not like to lose market share as had happened in 2009.

Revising estimates by 5-8%; maintain Neutral: We are revising our FY12/FY13 EPS estimates by 5-8% to factor in higher volume growth and margin expansion in Soaps & Detergents. While we expect HUVR to sustain high single digit volume growth in the medium term, we hold our view of structural adjustment in Personal Care margins in the medium term. We estimate 16.9% PAT CAGR over FY11-13 post 7.6% CAGR in the last three years. The stock trades at 33x FY12E EPS of INR11.8 and 28.5x FY13E EPS of INR13.6. Maintain **Neutral**.

QUARTERLY PERFORMANCE

| Y/E MARCH | (INR Million) | | | | | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|
| | FY11 | | | | FY12 | | | | FY11 | FY12E |
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3QE | 4QE | | |
| Volume Growth (%) | 11.0 | 14.0 | 13.0 | 14.0 | 8.3 | 9.8 | 8.4 | 8.5 | 13.0 | 8.8 |
| Net Sales (incl service inc) | 48,762 | 47,647 | 51,277 | 49,666 | 55,794 | 56,105 | 60,200 | 57,106 | 197,352 | 229,205 |
| YoY Change (%) | 8.3 | 11.6 | 12.1 | 13.4 | 14.4 | 17.8 | 17.4 | 15.0 | 11.3 | 16.1 |
| COGS | 24,466 | 23,830 | 25,692 | 26,581 | 30,742 | 30,010 | 31,605 | 30,930 | 100,569 | 123,287 |
| Gross Profit | 24,296 | 23,817 | 25,586 | 23,085 | 25,052 | 26,095 | 28,595 | 26,176 | 96,783 | 105,918 |
| Margin % | 49.8 | 50.0 | 49.9 | 46.5 | 44.9 | 46.5 | 47.5 | 45.8 | 49.0 | 46.2 |
| Operating Exp | 17,487 | 17,348 | 18,336 | 16,620 | 17,509 | 17,828 | 19,866 | 18,143 | 69,790 | 73,347 |
| % to sales | 35.9 | 36.4 | 35.8 | 33.5 | 31.4 | 31.8 | 33.0 | 31.8 | 35.4 | 32.0 |
| EBITDA | 6,809 | 6,469 | 7,250 | 6,465 | 7,543 | 8,267 | 8,729 | 8,032 | 26,993 | 32,571 |
| YoY Change (%) | -4.8 | -0.8 | -7.9 | 8.6 | 10.8 | 27.8 | 20.4 | 24.2 | -1.8 | 20.7 |
| Margins (%) | 14.0 | 13.6 | 14.1 | 13.0 | 13.5 | 14.7 | 14.5 | 14.1 | 13.7 | 14.2 |
| Depreciation | 535 | 554 | 563 | 556 | 562 | 571 | 590 | 623 | 2,208 | 2,346 |
| Interest | 1 | 1 | 1 | 0 | 0 | 5 | 0 | 6 | 2 | 12 |
| Other Income | 421 | 768 | 770 | 560 | 506 | 777 | 800 | 664 | 2,519 | 2,747 |
| PBT | 6,695 | 6,683 | 7,456 | 6,468 | 7,487 | 8,467 | 8,939 | 8,067 | 27,302 | 32,960 |
| Tax | 1,485 | 1,346 | 1,589 | 1,323 | 1,702 | 1,942 | 2,056 | 1,880 | 5,822 | 7,581 |
| Rate (%) | 22.2 | 20.1 | 21.3 | 20.4 | 22.7 | 22.9 | 23.0 | 23.3 | 21.3 | 23.0 |
| Adjusted PAT | 5,210 | 5,337 | 5,867 | 5,146 | 5,784 | 6,525 | 6,883 | 6,187 | 21,480 | 25,379 |
| YoY Change (%) | -2.9 | 6.8 | -2.1 | 21.9 | 11.0 | 22.3 | 17.3 | 20.2 | 4.4 | 18.2 |
| Extraordinary Inc/(Exp) | 122 | 325 | 508 | 546 | 0 | 364 | 0 | 0 | 1,580 | 364 |
| Reported Profit | 5,332 | 5,661 | 6,375 | 5,692 | 5,784 | 6,889 | 6,883 | 6,187 | 23,060 | 25,744 |

E: MOSL Estimates, PFAD - 1QFY08 as 100 with 3month lag

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Conference call takeaways: Consumer demand intact; input cost inflation challenging

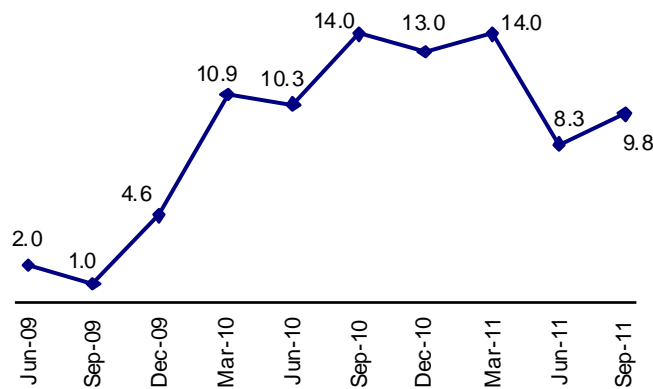
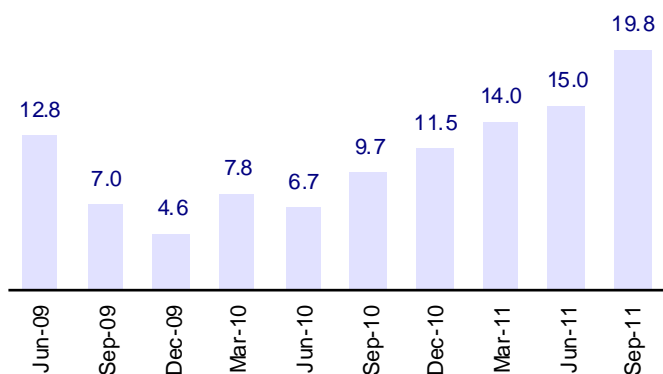
The management of HUVR seems cautiously optimistic for 2HFY12, as high inflation and rupee depreciation are a drag in an environment of sustained consumer demand. We expect gross margin pressure to sustain while lower ad spends and overheads increase EBITDA margin and PAT growth. We present below our key takeaways.

- **Consumer demand intact; no downtrading seen so far:** Consumer demand remains strong, with no signs of downtrading so far. For HUVR, rural demand is growing faster than urban demand. Premiumization trend continues across categories. HUVR has grown above market growth rate in most categories except Hair Care.
- **Increased innovation in Foods and Personal Care:** HUVR has increased innovation in Personal Care and Foods, with the re-launch of *Kissan Jam*, *Knorr Soupy Noodles* (INR5 pack), *Pure IT Marvella*, *Dove Shampoo* (INR1 sachet), *Dove Face Wash* and *Ponds White Beauty Naturals*. It has also re-launched *Lux Soap* and *Vim Bar*.
- **Soaps & Detergents growth driven by pricing; competitive intensity sustains:** 21.8% sales growth in Soaps & Detergents has been driven by pricing. We estimate the pricing element at ~12% in Detergents and at 9-10% in Soaps. The management indicated that increase in prices does not indicate any let up in competitive intensity.
- **Volume growth led by innovation, modern trade activation and rural distribution expansion:** 2QFY12 has been an important quarter for various innovations across segments. In addition, modern trade activation around 15 August and benefits of an early Diwali have boosted volume growth. HUVR has also reaped benefits of direct rural distribution expansion by 0.5m outlets in FY11.
- **Ad spends at competitive levels; cut by ~20% for Soaps & Detergents in 1HFY12:** HUVR's ad spends have been flat in 2Q and declined 8% in 1HFY12. We estimate that ad spends have declined 20% for Soaps & Detergents but have increased 10% for Personal Care and Foods. Though ad spends have been cut in Soaps & Detergents, they are in line with the prevailing trends in the industry.
- **Input cost environment remains challenging; rupee depreciation impact likely from 3QFY12:** The input cost environment remains challenging, as palm oil prices are up 20% YoY, crude prices are up 45% YoY and coffee prices are up 52% YoY. Though there has been some softening in the prices of palm oil and other inputs, this has been mitigated partially by ~10% rupee depreciation, which will start reflecting in performance from 3QFY12. Despite the input cost pressure, HUVR would be cautious in taking incremental price increases – it would not like to lose market share as had happened in 2009.

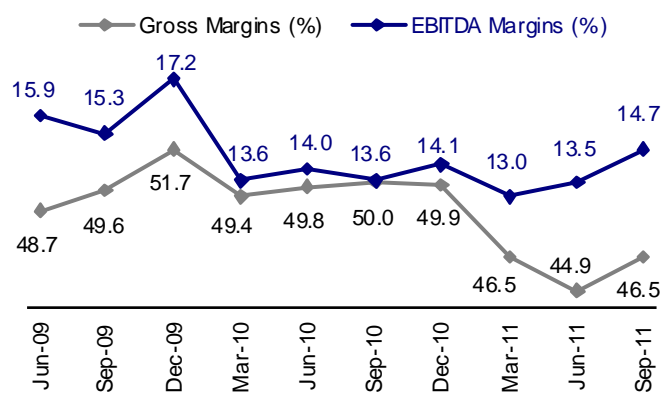
2QFY12 Volumes up 9.8%; gross margin down 350bp; adjusted PAT up 22.3%

Net revenue grew 18% to INR56.1b (v/s our estimate of INR54.2b), led by 9.8% volume growth. Gross margin contracted 350bp to 46.5% (v/s our estimate of 47.2%), as price increases did not adequately compensate for input cost inflation. Flat ad spends (down 200bp) and other expenses (down 265bp) enabled 28% growth in EBITDA. PAT increased 22.3%, as tax rate increased 280bp. Domestic FMCG sales grew 19.8%, the highest growth in 11 quarters, led by strong volume growth and price increases across segments.

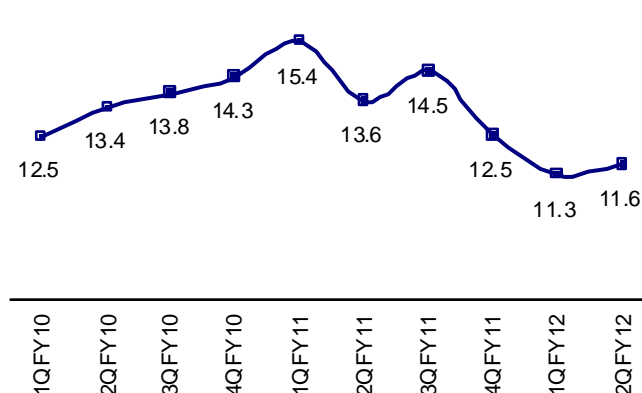
Domestic FMCG sales growth at highest levels in 11 quarters Volume growth at 9.8%; up from 1QFY12 levels



Gross margin declines 350bp



200bp decline in ad spends boosts EBITDA margin



Source: Company/MOSL

Margins expand 70bp in Soaps & Detergents; up 140bp in Personal Care

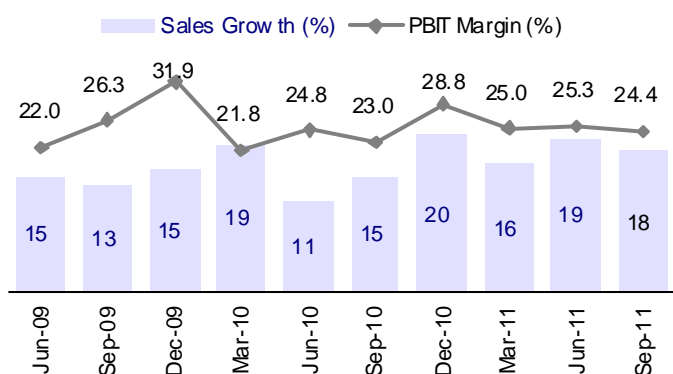
- **Soaps & Detergents:** Sales grew 21.8% while margins increased 70bp (320bp QoQ) to 12.4%. EBIT increased 28% on a low base. All key detergent brands like *Surf*, *Rin* and *Wheel* reported double-digit growth. HUVR has re-launched two key brands, *Lux* and *Vim*, which might have boosted volumes. We do not expect volume growth to sustain.
- **Personal Products:** Sales grew 18%, as all product segments sustained strong volumes. EBIT grew 25.5%, as margins expanded 140bp to 24.4%. *FAL*, *Vaseline* and *Ponds* reported double-digit growth. HUVR launched *Vaseline Total Moisture* and *Ponds White Beauty* during the quarter.
- **Beverages:** Sales grew 14.6%. EBIT was flat, as margins declined 200bp. We believe that strong tea and coffee prices have impacted margins in this segment.
- **Foods:** Sales grew 20.9% (17.8% in 1QFY12); EBIT increased just 6%, as margins declined 70bp. *Kissan* was launched with a new brand visual, *Knorr* was extended in INR5 packs while *Kwality Walls* maintained strong momentum.

Segmental snapshot: Soaps & Detergents margins up 70bp (320bp QoQ)

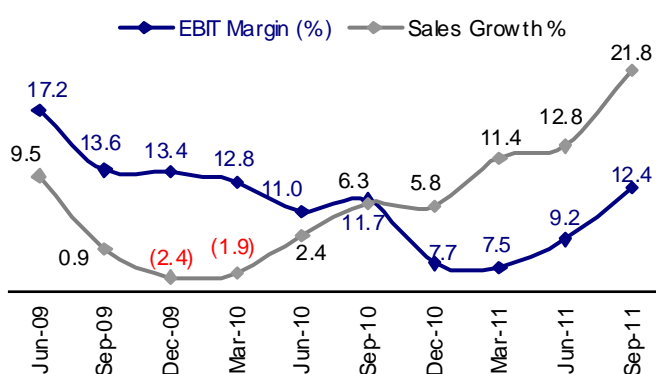
| Segmental | 1QFY12 | 1QFY11 | 2QFY12 | 2QFY11 | Change % |
|---------------------------|--------|--------|--------|--------|----------|
| Net Sales (INR Mn) | | | | | |
| Soaps and Detergents | 25,550 | 22,645 | 25,926 | 21,294 | 21.8 |
| Personal Products | 16,307 | 13,655 | 16,126 | 13,649 | 18.2 |
| Beverages | 6,086 | 5,378 | 6,533 | 5,700 | 14.6 |
| Processed Foods | 3,721 | 3,158 | 3,318 | 2,744 | 20.9 |
| Exports | 3,063 | 2,648 | 2,909 | 2,647 | 9.9 |
| EBIT (INR M) | | | | | |
| Soaps and Detergents | 2,361 | 2,488 | 3,212 | 2,501 | 28.4 |
| Personal Products | 4,133 | 3,388 | 3,940 | 3,140 | 25.5 |
| Beverages | 754 | 695 | 877 | 876 | 0.2 |
| Processed Foods | 174 | 259 | 165 | 155 | 6.2 |
| Exports | 237 | 227 | 240 | 189 | 27.0 |
| EBIT Margin (%) | | | | | |
| Soaps and Detergents | 9.2 | 11.0 | 12.4 | 11.7 | |
| Personal Products | 25.3 | 24.8 | 24.4 | 23.0 | |
| Beverages | 12.4 | 12.9 | 13.4 | 15.4 | |
| Processed Foods | 4.7 | 8.2 | 5.0 | 5.7 | |
| Exports | 7.7 | 8.6 | 8.3 | 7.1 | |

Source: Company/MOSL

Personal Products margins expand 140bp



Soaps & Detergents margins up 70bp YoY

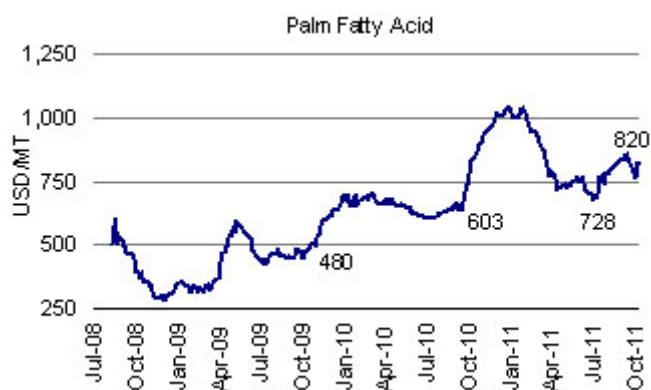


Source: Company/MOSL

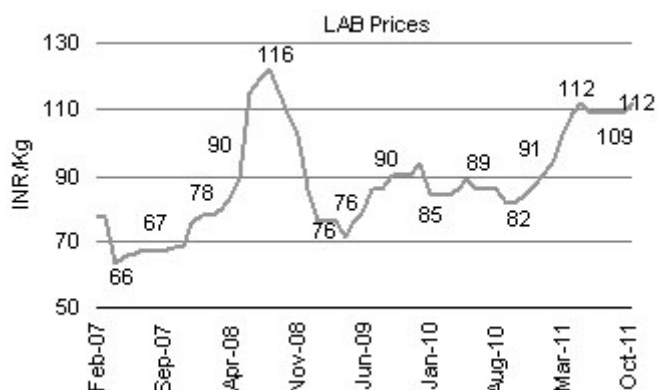
PFAD prices down 20% from peak; LAB prices up 24% YoY

PFAD prices have declined by 20% from the peak although they are up 10% from recent lows. We believe that rupee depreciation will increase landed cost further. LAB prices are ruling steady and are up 24% YoY; we do not expect any near-term respite unless crude prices decline meaningfully. Prices of other inputs like tea, coffee, vegetable oil and packaging, though down 15-20% from the peak, are still up YoY.

PFAD prices down 20% from peak; up 10% recently



LAB prices ruling steady; up 24% YoY



Major acceleration in volume growth unlikely

HUVR has taken 8-22% price increase in Detergents and 5-12% price increase in Soaps, which has enabled margin expansion QoQ. We note that input costs will harden QoQ due to rupee depreciation. However, the recent price increases and low base effect would ensure that decline in gross margins is lower in the coming quarters. Monsoons have been positive and recent increase in MSP of wheat and other crops augurs well for rural demand. In contrast, high food inflation, rising competitive activity and slowdown in the economy will prevent any major acceleration in volume growth, in our view.

Revising estimates by 5-8%; maintain Neutral

- We are revising our FY12/FY13 EPS estimates by 5-8% to factor in higher volume growth and margin expansion in Soaps & Detergents. We are increasing our volume growth estimate from 8% to 8.8% for FY12, while retaining our 8% volume growth estimate for FY13.
- We are reducing our gross margin estimates from 48% to 46.2% for FY12 and from 48.3% to 47% for FY13. This follows 420bp decline in gross margin in 1HFY12; the impact of rupee depreciation is likely to get reflected in the coming quarter. We factor in 280bp decline in gross margin in FY12 and an increase of 80bp in FY13.
- We are reducing our ad spend estimates from 13% to 12.1% for FY12, and from 13.2% to 12.5% for FY13. We are also cutting overheads by 120bp for FY12 and FY13. Consequently, our EBITDA margin estimates are higher by 30bp for FY12 and by 50bp for FY13. We revise our PAT growth estimates by 5% for FY12 and by 7.5% for FY13.
- We believe that the volume growth environment remains challenging, given high food inflation and aggressive pricing and promotions in select categories like Soaps, Shampoos and Oral Care, and likely slowdown in the economy.
- HUVR has the advantage of high ad spends in 3QFY12 due to base effect (14.5% of sales); however, the base effect advantage will no longer exist from 4QFY12 (ad spends at 12.5%).
- HUVR has seen a sharp re-rating on the back of steady volume growth in the last five quarters and cost rationalization-led margin recovery in 2QFY12. While we expect HUVR to sustain high single digit volume growth in the medium term, we hold our view of structural adjustment in Personal Care margins in the medium term. We estimate 16.9% PAT CAGR over FY11-13 post 7.6% CAGR in the last three years. The stock trades at 33x FY12E EPS of INR11.8 and 28.5x FY13E EPS of INR13.6 as against the 5-year average of 24.2x 12-month forward EPS. Maintain **Neutral**.

Hindustan Unilever: an investment profile

Company description

HUVR is the largest company in the FMCG industry, with market leadership in Soaps, Detergents and Personal Care categories. It has a wide distribution network with direct reach of over 1m retail outlets. The company is a subsidiary of Anglo Dutch FMCG giant, Unilever.

Key investment arguments

- Market leader in most categories; has strong brands.
- Wide product range across product categories, with presence at all price points.
- Decline in raw material prices would result in higher margins.

Key Investment risks

- Loss in market share has forced HUVR to pass on significant benefits from reduction in raw material prices.
- Competitive pressure has intensified with more companies entering Personal Care, Toilet Soaps and Detergents, which account for 80% of HUVR's profits.

Recent developments

- HUVR has effected price increases in its key brands of Detergents and Soaps.
- During the quarter, the company launched new products in Personal Care and Processed Foods, and re-launched the *Lux* range of soaps.

Valuation and view

- We raise our FY12/FY13 EPS estimates by 5-8%. Our EPS estimates are now INR11.8 for FY12 and INR13.6 for FY13.
- The stock trades 33x FY12E and 28.5x FY13E EPS. Maintain **Neutral**.

Sector view

- We have a cautious view on the sector in light of the inflationary pressure in the economy.
- Companies with strong competitive position (Dabur being a follower in bigger categories) would be better placed to withstand any slowdown in a particular segment.
- Longer term prospects bright, given rising incomes and low penetration.

Comparative valuations

| | | HLL | ITC | Nestle |
|---------------|-------|------|------|--------|
| P/E (x) | FY12E | 33.0 | 26.8 | 42.1 |
| | FY13E | 28.5 | 22.7 | 35.4 |
| EV/EBITDA (x) | FY12E | 24.7 | 17.0 | 27.5 |
| | FY13E | 21.0 | 14.3 | 22.4 |
| EV/Sales (x) | FY12E | 3.6 | 6.1 | 5.5 |
| | FY13E | 3.1 | 5.2 | 4.5 |
| P/BV (x) | FY12E | 25.3 | 8.6 | 33.8 |
| | FY13E | 20.4 | 7.3 | 25.0 |

EPS: MOSL forecast v/s Consensus (INR)

| | MOSL Forecast | Consensus Forecast | Variation (%) |
|------|------------------|-----------------------|------------------|
| FY12 | 11.8 | 11.2 | 5.2 |
| FY13 | 13.6 | 12.8 | 6.0 |

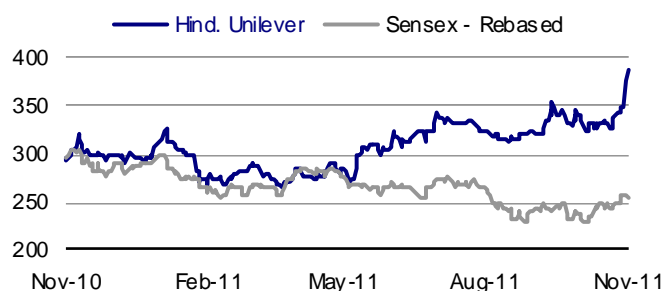
Target price and recommendation

| Current Price (INR) | Target Price (INR) | Upside (%) | Reco. |
|------------------------|-----------------------|---------------|---------|
| 388 | 340 | -12.4 | Neutral |

Shareholding Pattern (%)

| | Sep-11 | Jun-11 | Sep-10 |
|---------------|--------|--------|--------|
| Promoter | 52.5 | 52.5 | 52.0 |
| Domestic Inst | 12.1 | 11.8 | 12.9 |
| Foreign | 18.0 | 18.7 | 17.5 |
| Others | 17.4 | 17.0 | 17.6 |

Stock performance



Financials and Valuations

| Income Statement | | (INR Million) | | | |
|----------------------------|----------------|----------------|----------------|----------------|--|
| Y/E March | FY10 | FY11 | FY12E | FY13E | |
| Net Sales | 175,238 | 194,011 | 225,670 | 253,927 | |
| Other Operating Income | 2,015 | 3,341 | 3,535 | 4,136 | |
| Total Revenue | 177,253 | 197,352 | 229,205 | 258,063 | |
| Change (%) | -14.0 | 11.3 | 16.1 | 12.6 | |
| COGS | 88,779 | 100,569 | 123,287 | 136,753 | |
| Gross Profit | 88,474 | 96,783 | 105,918 | 121,310 | |
| Gros Margin | 49.9 | 49.0 | 46.2 | 47.0 | |
| Operating Exp | 60,975 | 69,790 | 73,347 | 83,484 | |
| % of sales | 34.4 | 35.4 | 32.0 | 32.4 | |
| EBIDTA | 27,500 | 26,945 | 32,571 | 37,826 | |
| Change (%) | -9.5 | -2.0 | 20.9 | 16.1 | |
| Margin (%) | 15.5 | 13.7 | 14.2 | 14.7 | |
| Depreciation | 1,840 | 2,208 | 2,346 | 2,541 | |
| Int. and Fin. Charges | 70 | 2 | 12 | 10 | |
| Other Income - Recurring | 1,481 | 2,520 | 2,747 | 3,123 | |
| Profit before Taxes | 27,071 | 27,254 | 32,960 | 38,398 | |
| Change (%) | -10.5 | 0.7 | 20.9 | 16.5 | |
| Margin (%) | 15.4 | 14.0 | 14.6 | 15.1 | |
| Tax | 5,823 | 5,488 | 7,251 | 8,640 | |
| Deferred Tax | 221 | 281 | 330 | 384 | |
| Tax Rate (%) | 22.3 | 21.2 | 23.0 | 23.5 | |
| Profit after Taxes | 21,027 | 21,485 | 25,379 | 29,375 | |
| Change (%) | -15.9 | 2.2 | 18.1 | 15.7 | |
| Margin (%) | 12.0 | 11.1 | 11.2 | 11.6 | |
| Non-rec. (Exp)/Income | 994 | 1,527 | 364 | 0 | |
| Reported PAT | 22,020 | 23,012 | 25,744 | 29,375 | |

| Balance Sheet | | (INR Million) | | | |
|------------------------------|----------------|----------------|----------------|----------------|--|
| Y/E March | FY10 | FY11 | FY12E | FY13E | |
| Share Capital | 2,182 | 2,160 | 2,160 | 2,160 | |
| Reserves | 23,653 | 24,180 | 30,974 | 38,872 | |
| Net Worth | 25,835 | 26,339 | 33,133 | 41,032 | |
| Loans | 0 | 0 | 0 | 0 | |
| Capital Employed | 25,835 | 26,339 | 33,133 | 41,032 | |
| Gross Block | 35,820 | 37,596 | 40,596 | 44,096 | |
| Less: Accum. Depn. | -14,199 | -15,905 | -18,250 | -20,791 | |
| Net Fixed Assets | 21,621 | 21,692 | 22,346 | 23,305 | |
| Capital WIP | 2,740 | 2,991 | 2,500 | 2,500 | |
| Investments | 29,249 | 26,188 | 32,571 | 41,223 | |
| Deferred Charges | 2,488 | 2,097 | 2,243 | 2,399 | |
| Curr. Assets, L&A | 37,854 | 47,371 | 52,246 | 58,215 | |
| Inventory | 21,799 | 28,113 | 31,343 | 35,024 | |
| Account Receivables | 6,716 | 9,432 | 11,129 | 12,522 | |
| Cash and Bank Balance | 2,314 | 2,819 | 2,434 | 2,950 | |
| Others | 7,025 | 7,007 | 7,340 | 7,718 | |
| Curr. Liab. and Prov. | 67,332 | 73,999 | 78,772 | 86,610 | |
| Account Payables | 43,737 | 47,262 | 52,708 | 58,130 | |
| Other Liabilities | 15,374 | 19,178 | 17,427 | 18,762 | |
| Provisions | 8,221 | 7,558 | 8,638 | 9,718 | |
| Net Current Assets | -29,478 | -26,628 | -26,526 | -28,396 | |
| Application of Funds | 26,620 | 26,339 | 33,133 | 41,031 | |

E: MOSL Estimates

| Ratios | | | | | |
|------------------------|------------|------------|-------------|-------------|--|
| Y/E March | FY10 | FY11E | FY12E | FY13E | |
| Basic (Rs) | | | | | |
| EPS | 9.6 | 9.9 | 11.8 | 13.6 | |
| Cash EPS | 10.5 | 11.0 | 12.8 | 14.8 | |
| BV/Share | 11.8 | 12.2 | 15.3 | 19.0 | |
| DPS | 6.5 | 6.5 | 7.5 | 8.5 | |
| Payout % | 67.4 | 65.7 | 63.8 | 62.5 | |
| Valuation (x) | | | | | |
| P/E | 40.3 | 39.0 | 33.0 | 28.5 | |
| Cash P/E | 37.0 | 35.3 | 30.2 | 26.3 | |
| EV/Sales | 4.7 | 4.2 | 3.6 | 3.1 | |
| EV/EBITDA | 29.6 | 30.0 | 24.7 | 21.0 | |
| P/BV | 32.8 | 31.8 | 25.3 | 20.4 | |
| Dividend Yield (%) | 1.7 | 1.7 | 1.9 | 2.2 | |
| Return Ratios (%) | | | | | |
| RoE | 81.4 | 81.6 | 76.6 | 71.6 | |
| RoCE | 105.1 | 103.5 | 99.5 | 93.6 | |
| Working Capital Ratios | | | | | |
| Debtor (Days) | 14 | 18 | 18 | 18 | |
| Asset Turnover (x) | 6.8 | 7.4 | 6.8 | 6.2 | |
| Leverage Ratio | | | | | |
| Debt/Equity (x) | 0.0 | 0.0 | 0.0 | 0.0 | |

| CASH FLOW STATEMENT | | (INR MILLION) | | | |
|------------------------------|----------------|----------------|----------------|----------------|--|
| Y/E March | FY10 | FY11E | FY12E | FY13E | |
| OP/(loss) before Tax | 27,500 | 26,945 | 32,571 | 37,826 | |
| Int./Div. Received | 1,481 | 2,520 | 2,747 | 3,123 | |
| Interest Paid | -70 | -2 | -12 | -10 | |
| Direct Taxes Paid | -5,823 | -5,488 | -7,251 | -8,640 | |
| (Incr)/Decr in WC | 12,190 | -2,345 | -487 | 2,386 | |
| Change in Deff | 60 | 392 | -146 | -156 | |
| CF from Operations | 35,338 | 22,020 | 27,422 | 34,529 | |
| Extraordinary Items | 994 | 1,527 | 364 | 0 | |
| (Incr)/Decr in FA | -5,021 | -2,028 | -2,509 | -3,500 | |
| (Pur)/Sale of Investments | -10,055 | 3,062 | -6,383 | -8,652 | |
| CF from Invest. | -14,083 | 2,561 | -8,528 | -12,152 | |
| Change in Networkth | -240 | -6,088 | 0 | 0 | |
| change in equity | 2 | -22 | 0 | 0 | |
| change in reserves | -242 | -6,066 | 0 | 0 | |
| (Incr)/Decr in Debt | -4,219 | 0 | 0 | 0 | |
| Dividend Paid | -16,560 | -16,420 | -18,950 | -21,476 | |
| Others | 172 | -1,568 | -318 | -362 | |
| CF from Fin. Activity | -20,848 | -24,076 | -19,268 | -21,838 | |
| Incr/Decr of Cash | 407 | 506 | -374 | 538 | |
| Add: Opening Balance | 1,906 | 2,314 | 2,819 | 2,434 | |
| Closing Balance | 2,313 | 2,819 | 2,445 | 2,972 | |

FY09 Fifteen month ending (March)

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- | | |
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